

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. If you are in any doubt about the 2026 Liquidity Option or the action you should take, you are recommended to seek your own personal financial advice immediately from your stockbroker, bank manager, solicitor, accountant or other independent financial adviser authorised under the Financial Services and Markets Act 2000 (as amended) if you are resident in the United Kingdom or, if not, from another appropriately authorised independent financial adviser.

This is the Tender Form referred to in the accompanying 2026 Liquidity Option Memorandum to Shareholders of the Company dated 29 October 2026 (the “2026 Liquidity Option Memorandum”) and should be read in conjunction with the 2026 Liquidity Option Memorandum. Unless the context otherwise requires, the definitions contained in the 2026 Liquidity Option Memorandum also apply in this Tender Form.

If you are a CREST sponsored member, you should refer to your CREST sponsor before completing this Tender Form.

If you have sold or otherwise transferred all of your Ordinary Shares, please send the 2026 Liquidity Option Memorandum as soon as possible to the purchaser or transferee or to the stockbroker, bank or other agent through whom the sale or transfer was effected, for transmission to the purchaser or transferee. **However, these documents must not be forwarded or transmitted to Sanctions Restricted Persons or in or into or from a Restricted Jurisdiction.** If you have sold or otherwise transferred only part of your holding of Ordinary Shares, you should retain these documents.

The 2026 Liquidity Option is not being made, directly or indirectly, in or into, or by the use of the mails, or by any means or instrumentality (including, without limitation, facsimile transmission, telex and telephone) of interstate or foreign commerce, or of any facility of a national securities exchange, of a Restricted Jurisdiction and, subject to certain exceptions, the 2026 Liquidity Option cannot be accepted by any such use, means, instrumentality or facility or from within a Restricted Jurisdiction. Accordingly, Shareholders (including nominees, trustees and custodians) must not distribute or send this form to Sanctions Restricted Persons or in or into or from a Restricted Jurisdiction.

Further information for Overseas Shareholders is set out in Part 4 of the 2026 Liquidity Option Memorandum. Any person (including nominees, trustees or custodians) who would, or otherwise intends to, forward this document and/or any related document to any jurisdiction outside the United Kingdom should read those paragraphs before taking any action.

Panmure Liberum Limited (“**Panmure Liberum**”), which is regulated in the United Kingdom by the Financial Conduct Authority, is acting for EJF Investments Ltd and no one else in connection with the 2026 Liquidity Option. Panmure Liberum will not be responsible to any other person other than EJF Investments Ltd for providing the protections afforded to clients of Panmure Liberum, nor for providing advice in relation to the 2026 Liquidity Option.

EJF INVESTMENTS LTD

(incorporated in Jersey under The Companies (Jersey) Law, 1991 (as amended) with registered number 122353)

Tender Form

for use in respect of the 2026 Liquidity Option by Panmure Liberum to purchase UP TO 5 PER CENT. of the issued Ordinary Shares of EJF Investments Ltd

IF YOU DO NOT WISH TO SELL ANY OF YOUR ORDINARY SHARES IN THE 2026 LIQUIDITY OPTION, DO NOT COMPLETE OR RETURN THE TENDER FORM

Acceptances of the 2026 Liquidity Option must be received by 1.00 p.m. on 30 November 2026

ACTION TO BE TAKEN

To accept the 2026 Liquidity Option, complete this Tender Form on page 3 by following the instructions and notes for guidance set out on pages 2 and 4. In particular, please sign Box 3 on page 3 of this Tender Form in the presence of a witness who must also sign in the box and state their name and address.

- Shareholders have until 30 November 2026 to register or update their bank details in order to receive payment by Global Direct Credit. This can be done via Investor Centre at www.investorcentre.co.uk or by contacting Computershare's dedicated helpline on +44 (0)370 707

4040. Shareholders who do not have valid bank details registered by this date will receive payment by cheque. Please note that additional fees may apply should a cheque payment subsequently need to be cancelled and reissued, and we therefore strongly encourage shareholders to ensure their bank details are registered in advance of the payment date.

- If your Ordinary Shares are in certificated form (that is, not in CREST), return this Tender Form, duly completed, signed and accompanied by your Share certificate(s) and/or other document(s) of title, by post to Computershare at Corporate Actions Projects, Bristol BS99 6AH so as to arrive by no later than 1.00 p.m. on 30 November 2026.
- If your Ordinary Shares are in certificated form and your Share certificate(s) and/or other document(s) of title is/are with your bank, stockbroker or other agent, you should complete and sign this Tender Form and arrange for it to be lodged by such agent, together with the relevant Share certificate(s) and/or other document(s) of title, unless your Share certificate(s) and/or other document(s) of title is/are not readily available, in which case please refer to note 5 on page 4 of this Tender Form. If your Share certificate(s) and/or other document(s) of title is/are lost, please refer to note 6 on page 4 of this Tender Form.
- **If your Ordinary Shares are in uncertificated form (that is, in CREST), you should not complete or return a Tender Form, but take the action set out in paragraph 4.2.1 of Part 4 of the 2026 Liquidity Option Memorandum to transfer your Ordinary Shares to an escrow balance.**
- If you hold Ordinary Shares in both certificated and uncertificated form, you should complete a Tender Form in relation to the certificated holding(s) only.
- If you hold Ordinary Shares in certificated form but under different designations you should complete a separate Tender Form in respect of each designation. You can obtain further Tender Forms by contacting Computershare Investor Services PLC between 8.30 a.m. and 5.30 p.m. on any London business day on telephone number 0370 707 4040 or, if telephoning from outside the UK, on telephone number +44 370 707 4040.
- Please read Part 4 of the 2026 Liquidity Option Memorandum, the terms of which are incorporated into and form part of this Tender Form.
- If you hold Ordinary Shares jointly with others, you must arrange for all your co-holders to sign this Tender Form.
- A Tender Form that is received in an envelope postmarked in a Restricted Jurisdiction, or which otherwise appears to EJF Investments Ltd or its agents to have been sent from a Restricted Jurisdiction, may be treated as invalid.

If you are in any doubt as to how to complete this Tender Form, please contact Computershare Investor Services PLC on either of the telephone numbers listed above.

For legal reasons, Computershare Investor Services PLC will not be able to provide advice on the merits of the 2026 Liquidity Option or to provide financial advice.

DO NOT DETACH ANY PART OF THIS TENDER FORM

HOW TO COMPLETE THE TENDER FORM ON PAGE 5

The provisions of Part 4 to the 2026 Liquidity Option Memorandum are deemed to be incorporated in and form part of this Tender Form.

1

If your address details in Box 1 have changed or are incomplete please tick the box and show the updated information, in BLOCK CAPITALS using BLACK INK.

If you have any queries regarding the completion of this form, please contact Computershare Investor Services PLC on 0370 707 4040 (or +44 370 707 4040 if calling from outside of the U.K.) between 8.30 a.m. and 5.30 p.m. on any London business day.

2

THE 2026 LIQUIDITY OPTION

To accept the 2026 Liquidity Option, enter the number of Ordinary Shares you wish to tender against one or more of the available discount options. The aggregate number of Ordinary Shares entered across all discount options must not exceed the total number of Ordinary Shares held by you as at the 2026 Liquidity Option Record Date. You must also sign and date the Tender Form in accordance with the instructions set out below, which will constitute your acceptance of the 2026 Liquidity Option.

The aggregate number of Ordinary Shares entered must not exceed the total number of Ordinary Shares held by you as at the 2026 Liquidity Option Record Date.

If the aggregate number of Ordinary Shares entered against the available discount options exceeds your registered holding of Ordinary Shares as at the 2026 Liquidity Option Record Date and you have signed the Tender Form, you will be deemed to have accepted the 2026 Liquidity Option in respect of your entire holding of Ordinary Shares as at the 2026 Liquidity Option Record Date, subject to any excess being scaled back at the lowest discount level in the Discount Range tendered by you at which Ordinary Shares are accepted for tender.

If no number of Ordinary Shares is entered against any of the available discount options, the Tender Form will be treated as invalid and returned to the Eligible Shareholder together with a rejection letter. Where an email address is available, a blank PDF Tender Form may also be issued electronically to assist with resubmission. Any revised Tender Form must be printed, completed and returned to our office. The original share certificate must also be submitted, unless it has already been retained by Computershare. Photocopies of share certificates cannot be accepted.

PLEASE REMEMBER TO SEND US YOUR VALID ORDINARY SHARE CERTIFICATE(S)

3

SIGNATURES

To accept the 2026 Liquidity Option you must sign Box 3 and, in case of a joint holding, arrange for ALL joint holders to do likewise. All registered holders, including joint holders, who are individuals must sign Box 3 in the presence of a witness who must also sign Box 3 where indicated. If these instructions are not followed, this Tender Form will be invalid. The witness must be over 18 years of age and should not be another joint holder signing the Tender Form. The same witness may witness the signature of each joint holder. The witness should also print their name where indicated.

A company must execute this Tender Form under its common seal, the seal being affixed and witnessed in accordance with its articles of association or other regulations. Alternatively, a company to which section 44 of the Companies Act 2006 applies may execute this Tender Form by: (i) a director and the company secretary; or (ii) by two directors of the company; or (iii) by a director of the company in the presence of a witness who attests the signature, in each case

signing the Tender Form and inserting the name of the company above their signatures. Each such person signing this Tender Form for a company should state the office which he/she holds. A body corporate incorporated outside Great Britain may execute this Tender Form in accordance with the laws of the territory in which it is incorporated provided that execution is expressed to be by the Company.

If the Tender Form is not signed by the registered holder(s), insert the name(s) and capacity (e.g. attorney or executor(s)) of the person(s) signing the Tender Form in the presence of a witness who must also sign Box 3 where indicated. You should also deliver evidence of your authority in accordance with the notes on page 4.

This Tender Form should not be signed in a Restricted Jurisdiction. This Tender Form shall, when executed, take effect as a deed.

4

SANCTIONS RESTRICTED PERSONS, US SHAREHOLDERS AND OTHER OVERSEAS SHAREHOLDERS

If you are unable to give the warranties and representations required by paragraphs 6.3, 6.4, 6.9 and 6.10 (to the extent applicable) of Part 4 of the 2026 Liquidity Option Memorandum, you must put “NO” in Box 4 and you should read paragraph 6 of Part 4 of the 2026 Liquidity Option Memorandum. If you do not put “NO” in Box 4 you will be deemed to have given such warranties and representations.

5

ALTERNATIVE ADDRESS

Complete Box 5 if you wish the consideration and/or other documents to be sent to someone other than the sole or first-named registered holder at the address on the share register

Kindly Note: This form is issued only to the addressee(s) and is specific to the class of security printed hereon.

This form is not transferable between different (i) account holders; (ii) classes of security; or (iii) uniquely designated accounts.

EJF Investments Ltd, Panmure Liberum and Computershare Investor Services PLC accept no liability for any instruction that does not comply with these conditions.

PLEASE COMPLETE AS EXPLAINED ON PAGES 3 AND 6

(To be completed in BLOCK CAPITALS)

1

Insert your name and address (as shown on the Company's Register) in BLOCK CAPITALS

Please enter here a daytime telephone number (including STD Code) where you can be contacted in the event of any query arising from completion of this Tender Form.

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Please also provide your email address should we need to send you a new form via PDF.

Email Address:

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2

Minimum Discount (5% discount to NAV per Ordinary Share

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6% discount to NAV per Ordinary Share

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COMPLETE BOXES 2, 3 AND, IF APPROPRIATE BOXES 4 AND /OR 5

Number of **Ordinary Shares** for which you are accepting the 2026 Liquidity Option.

7% discount to NAV per Ordinary Share

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8% discount to NAV per Ordinary Share

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9% discount to NAV per Ordinary Share

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Maximum Discount (10% discount to NAV per Ordinary Share

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3

ALL SHAREHOLDERS ARE TO SIGN HERE TO ACCEPT THE 2026 LIQUIDITY OPTION. NB ALL SHAREHOLDER SIGNATURE(S) MUST BE WITNESSED.

Execution by individuals Signed and delivered as a deed by:

	Signature(s) of Shareholder(s)	Name of Witness	Signature of Witness
1	<div style="border: 1px solid black; height: 25px; width: 150px;"></div>	<div style="border: 1px solid black; height: 25px; width: 150px;"></div>	<div style="border: 1px solid black; height: 25px; width: 150px;"></div>
2	<div style="border: 1px solid black; height: 25px; width: 150px;"></div>	<div style="border: 1px solid black; height: 25px; width: 150px;"></div>	<div style="border: 1px solid black; height: 25px; width: 150px;"></div>
3	<div style="border: 1px solid black; height: 25px; width: 150px;"></div>	<div style="border: 1px solid black; height: 25px; width: 150px;"></div>	<div style="border: 1px solid black; height: 25px; width: 150px;"></div>

4

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NOTE: The witness must be a person who is over 18 years of age who is not another joint holder and the same witness may witness on behalf of all or any registered holders

Execution by a Company: The common seal was affixed/executed as a deed on behalf of the Company named above in the presence of:



Signature

Name of Director

Signature

Name of *Director/
Secretary/Witness

*Delete as appropriate

4

SANCTIONS RESTRICTED PERSONS, US SHAREHOLDERS AND OTHER OVERSEAS SHAREHOLDERS ONLY

Only complete this box by inserting "NO" if you are a Sanctions Restricted Person, a restricted shareholder or another Overseas Shareholder or otherwise UNABLE to give the representation and warranties required by paragraphs 6.3, 6.4, 6.9 AND 6.10 of Part 4 of the Liquidity Memorandum.

5

ALTERNATIVE ADDRESS FOR DESPATCH OF CONSIDERATION/CHANGE OF ADDRESS

Address outside Restricted Jurisdictions and not currently on file for the shareholder to which consideration is to be sent, if not as specified above.

☐ Please check this box if you would like the registered address on file to be updated to the address provided below.

Name:

.....

Address:

..... Postcode:

PLEASE REMEMBER TO SEND US YOUR VALID EJF INVESTMENTS LTD ORDINARY SHARE CERTIFICATE(S).

If you have lost your Share certificate(s) and have already applied for a Letter of Indemnity, place a cross ☒ in this box

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ADDITIONAL NOTES REGARDING THE COMPLETION OF THIS TENDER FORM

In order to be effective, this Tender Form must, except as mentioned below, be signed by the registered holder or, in the case of a joint holding, by ALL the joint holders or under a power of attorney. A body corporate incorporated in England and Wales may execute this Tender Form under its common seal, the seal being affixed and witnessed in accordance with its articles of association or other regulations. Alternatively, a company to which section 44 of the Companies Act 2006 applies may execute this Tender Form by (i) a director and the company secretary; or (ii) by two directors; or (iii) by a director in the presence of a witness who attests the signature, in each case signing this Tender Form and inserting the name of the company above their signatures. Each such person signing this Tender Form should state the office which they hold in the relevant company.

In order to avoid inconvenience and delay, the following points may assist you:

1. If a holder is away from home (e.g. abroad or on holiday):

Send this Tender Form by the quickest means (e.g. airmail) to the holder (but not in or into a Restricted Jurisdiction) for execution or, if they have executed a power of attorney, have this Tender Form signed by the attorney in the presence of a witness who must also sign this Tender Form. In the latter case, the original power of attorney (or a copy thereof duly certified in accordance with the Powers of Attorney Act 1971 by, for example, a solicitor) must be lodged with this Tender Form. No other signatures are acceptable.

2. If you have sold or transferred all, or wish to sell or transfer part, of your holding of Ordinary Shares:

If you have sold or transferred all of your Ordinary Shares, you should send the 2026 Liquidity Option Memorandum at once to the purchaser or transferee, or to the stockbroker, bank or other agent through whom the sale or transfer was effected for delivery to the purchaser or transferee (but not in or into a Restricted Jurisdiction). If your Ordinary Shares are in certificated form, and you wish to sell or transfer part of your holding of Ordinary Shares and to accept the 2026 Liquidity Option in respect of the balance but are unable to obtain the balance Share certificate by 1.00 p.m. on 30 November 2026, you should ensure that the stockbroker, bank or other agent through whom you make the sale or transfer obtains the appropriate endorsement or indication, signed on behalf of EJJ Investments Ltd's registrars, in respect of the balance of your holding of Ordinary Shares.

3. If the sole holder has died:

A grant of probate or letters of administration must be obtained in respect of the relevant Ordinary Shares. If the grant of probate or letters of administration has/have been registered with EJJ Investments Ltd's registrars, this Tender Form must be signed by the personal representative(s) of the deceased holder each in the presence of an independent witness who must also sign this Tender Form. This Tender Form should then be lodged with Computershare Investor Services PLC at either of the addresses given on the cover page of this Tender Form, together with the relevant Share certificate(s) and/or other document(s) of title. If the grant of probate or letters of administration has/have not been registered with EJJ Investments Ltd's registrars, the personal representative(s) or the prospective personal representative(s) should sign this Tender Form and forward it to Computershare Investor Services PLC at either of the addresses given on the cover page of this Tender Form, together with the relevant Share certificate(s) and/or other document(s) of title. However, once obtained, the grant of probate or letters of administration must be lodged before the consideration due under the 2026 Liquidity Option can be forwarded to the personal representative(s).

4. If one of the joint holders has died:

This Tender Form is valid if signed by the surviving holder(s) (each in the presence of an independent witness) and, if the Ordinary Shares are held in certificated form, lodged with the Share certificate(s) and/or other document(s) of title and, in all cases, death certificate(s), and an office copy grant of probate or letters of administration of the deceased holder. These documents will be returned as directed.

5. **If your Ordinary Shares are in certificated form and the certificate(s) are held by your stockbroker, bank or other agent:**

- (a) If your Share certificate(s) and/or other document(s) of title is/are with your stockbroker, bank or other agent, you should complete this Tender Form and, if the Share certificate(s) is/are readily available, arrange for this Tender Form to be lodged by such agent with Computershare Investor Services PLC at either of the addresses given on the cover page of this Tender Form, accompanied by the Share certificate(s) and/or other document(s) of title so as to arrive by no later than 1.00 p.m. on 30 November 2026.
- (b) If the Share certificate(s) is/are not readily available, lodge this Tender Form with Computershare Investor Services PLC at either of the addresses given on the cover page of this Tender Form, duly completed together with a note saying e.g. “certificate(s) to follow”, and arrange for the certificate(s) to be forwarded as soon as possible thereafter but in any event, so as to arrive by no later than 1.00 p.m. on 30 November 2026. (It will be helpful for your agent, unless in a Restricted Jurisdiction, to be informed of the full terms of the 2026 Liquidity Option.)

6. **If your Ordinary Shares are in certificated form and you have lost any of your Share certificate(s) and/or other document(s) of title:**

Complete and execute this Tender Form and lodge it, together with a letter of explanation and any Share certificate(s) and/or other document(s) of title which are available, with Computershare Investor Services PLC at the address given on the cover page of this Tender Form. At the same time, you should write to EJJ Investment Ltd’s registrars, requesting a letter of indemnity for the lost Share certificate(s) and/or other document(s) of title. When completed in accordance with the instructions given, you should return the letter of indemnity to Computershare Investor Services PLC at either of the addresses given on the cover page of this Tender Form so as to arrive by no later than 1.00 p.m. on 30 November 2026.

7. **If your Ordinary Shares are in CREST:**

You should take the action set out in paragraph 4.2.1 of Part 4 of the 2026 Liquidity Option Memorandum to transfer your Ordinary Shares in respect of which you are accepting the 2026 Liquidity Option to an escrow balance.

8. **If the Tender Form is signed under a power of attorney:**

The completed Tender Form, together with any Share certificate(s) and/or other document(s) of title, should be lodged with Computershare Investor Services PLC at either of the addresses set out on the cover page of this Tender Form, accompanied by the original power of attorney (or a copy thereof duly certified in accordance with the Powers of Attorney Act 1971 by, for example, a solicitor). The power of attorney will be duly noted by Computershare Investor Services PLC and returned as directed.

9. **If your full name or other particulars differ from those appearing on your Share certificate:**

- (a) Incorrect name e.g.:

Name on the certificate(s).....John Smith

Correct name.....Jon Smyth

Complete this Tender Form with the correct name and lodge it, accompanied by a letter from your bank, stockbroker or solicitor confirming that the person described on the certificate and the person who has signed this Tender Form are one and the same.

- (b) Incorrect address: insert the correct address in Box 3 of this Tender Form.
- (c) Change of name: lodge your marriage certificate or the deed poll with this Tender Form for noting. A copy will be passed to EJJ Investments Ltd’s registrars and returned as directed.

10. **If you are outside the United Kingdom:**

The attention of Overseas Shareholders is drawn to Paragraph 10 of Part 4 of the 2026 Liquidity Option Memorandum.

11. **Payment of Consideration:**

The consideration payable under the 2026 Liquidity Option cannot be sent to you until all relevant documents have been properly completed and received by Computershare Investor Services PLC at either of the addresses set out on the cover page of this Tender Form.

12. **Incomplete Forms:**

Without prejudice to Part 4 of the 2026 Liquidity Option Memorandum, Panmure Liberum and/or its agents reserve the right to treat as valid any acceptance of the 2026 Liquidity Option which is not entirely in order or which is not accompanied by the relevant Share certificate(s) and/or other document(s) of title. In either event, no consideration due under the 2026 Liquidity Option will be sent until after the relevant Share certificate(s) and/or other document(s) of title or indemnities acceptable to Panmure Liberum have been received.